

NEIGHBORHOODS DEPARTMENT  
HOUSING AND COMMUNITY DEVELOPMENT DIVISION



December 13, 2013

Vicki Watson, Assistant Director  
National Community Development Association  
522 21<sup>st</sup> Street, N.W., Suite 20006  
Washington, DC 20006

**RE: Nomination for the 2014 Audrey Nelson Community Development Achievement Award**

The City of Jacksonville, Housing and Community Development Division is proud to submit a nomination for the 2014 Audrey Nelson Community Development Achievement Award. Please find attached the application displaying our dedication to the CDBG program and its mission, as well as the collaborative efforts of the community to address the needs of homeless veterans in the City of Jacksonville. Also attached is a awards, commendation and accomplishment pictorial presentation.

The Clara White Mission (CWM) has made a profound and measureable impact on our community as clearly demonstrated by over two hundred extremely low and moderate income persons' lives that have been affected annually for the last 15 years by the Vocational Training Program alone. We feel that through the efforts of CWM's Vocational, Janitorial and Construction programs, the homeless citizens of Jacksonville have had to opportunity the change their lives and become proud, productive and thriving members of society.

Mayor Alvin Brown, our local legislators, as well as state and federal legislators believe in and support this project and the continued work of CWM in the community. The Beaver Street Villa's (BSV) project exemplifies the progression of the CWM into providing permanent housing needs of the homeless community. BSV also spotlights the quality of life improvements made possible through the CDBG program and is a testament to the need for continued CDBG funding to keep these essential programs in place.

Sincerely,

A handwritten signature in blue ink that reads "LaCree C. Carswell". The signature is fluid and cursive, with the first name "LaCree" being more prominent.

LaCree C. Carswell, Manager  
Community Development

APPLICATION FOR  
2014 AUDREY NELSON  
COMMUNITY DEVELOPMENT  
ACHIEVEMENT AWARD

Beaver Street Villa's  
16 Unit Veterans Housing Project



**605 West Beaver Street  
Jacksonville, Florida 32202**

APPLICATION FOR 2014 AUDREY NELSON COMMUNITY  
DEVELOPMENT ACHIEVEMENT AWARDS

NCDA MEMBER COMMUNITY City of Jacksonville, Duval County

NOMINEE:

Project Beaver Street Villa's

Organization Clara White Mission, Inc. (CWM)

Address 613 West Ashley Street

Jacksonville, FL 32202

Telephone (904) 354-4162

Contact Name/Title Ju'Coby Pittman-Peele, CEO

SPONOR:

Name LaCree C. Carswell

Title Manager of Community Development

Organization City of Jacksonville – Housing and Community Development Division

Address 214 N. Hogan Street, Suite 800, Jacksonville, FL 32202

Telephone (904) 255-8271

Signature 

## INFORMATION NEEDED

COMPLETED BY: \_\_\_\_NOMINEE \_\_\_\_\_SPONSOR \_\_\_\_\_X\_\_\_\_BOTH

INSTRUCTIONS: Please provide answers to each of the following questions. Please feel free to attach photos of the project.

1. List the Amount of CDBG, HOME and/or other funds allocated to the project and identify the sources and uses of these funds; and
2. Please indicate the project year and the amount of funds provided from each source.

### **PROJECT FUNDING:**

| <b>Fiscal Year/Activity</b>   | <b>CDBG</b>              | <b>CWM and other Funding Sources</b> |
|---|--------------------------|--------------------------------------|
| 2010-11 Building Acquisition  | \$100,000                | \$65,000 Henri Landwirth Foundation  |
|   |                          |                                      |
| 2011-2013 Building Stabilization<br>(Interior and Building Stabilization)   | \$617,357                | \$411,400 VA, LISC and CWM           |
|   |                          |                                      |
| 2013-2014 Building Construction<br>(Site Work, Stair Towers, Elevators,<br>Electrical, Plumbing, Mechanical and<br>Landscape) | \$971,000                | \$351,443 Wells Fargo, VA and LISC   |
|   |                          |                                      |
| <b>Totals</b>   | <b>\$1,688,357 (67%)</b> | <b>\$827,843 (33%)</b>               |
| <b>TOTAL PROJECT COSTS</b>  | <b>\$2,516,200</b>       |                                      |

3. Describe how the project addresses the needs of low-income families and neighborhoods.

The Beaver Street Villa's Development, which is an affordable permanent housing project that addresses the housing element of the Jacksonville Journey, City of Jacksonville Comprehensive Plan, and Ending Homeless in Jacksonville: A Blueprint for the Future. The goals are to establish stable, adequate and affordable housing for low income, very low income for specified special needs population within the core city/Enterprise Zone. This initiative is developed as a continuum to addressing housing and training needs in our community.

To date the Clara White Mission has been successful in stabilizing veterans, ex-offenders, low income/ previous homeless individuals that have enrolled and graduate from our training program.

Beaver Street Villa's furthers the objectives of the Downtown Master Plan in that it revitalizes the area in which it is located, proposes mixed use occupancy, and is designed and developed as compatible to existing and adjacent uses and structures.

The project interfaces well with the City's Consolidated Plan, addressing all three priorities: neighborhood revitalization, housing and economic development. Notably, the project provides a unique model for utilizing these priorities in the treatment of economic disadvantage, and homelessness and veterans.

In 2003, the Mission conceptualized and completed a \$2 million dollar renovation and expansion of its soup kitchen facility, resulting in the development of 36 units of transitional housing (provided housing up to 24 months) supplied in conjunction with vocational training (culinary arts/janitorial) and supportive services which includes: case management, mental & physical health, employment placement, counseling, substance abuse treatment and life skills training. The Mission concurrently opened a drop-in day center for the homeless, veterans, ex-offenders and low-income. The project was supported by a consortium of more than a dozen public and private funding sources; it was initiated in April 2002 and completed in May 2003. 36 units of on-site transitional housing, a drop-in day center, classroom, commercial kitchen, and an expanded dining room to feed 400 homeless individual 7 days a week, and a covered waiting area (pavilion) were created in the space of the Mission's ground floor, adjacent parking area, and a six thousand square foot addition for on-site services. Clara White acted as the developer for this project during the development phase and now as the property manager and service provider.

4. Describe the primary project service area or client base.

The development is designed as mixed use, commercial and housing development to include supportive services for extremely low and low income residents prioritizing veterans as the client base. The three-story rehabilitation development will be comprised of housing on the second and third floors, representing approximately 12,500 square feet that will provide sixteen (16) fully furnished housing units, with the availability to house up to 30 residents. The design of the units will include a bedroom area, living space kitchen and bathroom. Also, the residential floors will have laundries, storage and equipment rooms for the residents. The ground floor will comprise of approximately 1900 square feet of leased commercial space and administrative offices. The CWM is currently negotiating a 10-year lease with the VA, to occupy the first floor along with the administrative offices of the CWM.

The Veteran's Administration (VA) will provide a per diem of \$39 per day, on-site support services and VASH Vouchers. The supportive services will be provided by both the CWM and VA. The supportive services will include comprehensive case management such as substance abuse counseling, mental health counseling, housing placement, job training/job placement, budget and financial counseling, meals, life skills training and random drug screening and 24hrs security.

5. Describe the partnerships/collaboration surrounding project development and implementation.

Clara White Mission has developed multiple partnerships and collaborations with other agencies and organizations, designed to enhance and supplement its services, and to generate a stream of viable program participants. The CWM will extend its current partnership to aid and delivery of supportive services to Beaver Street Villas residents. The following table details current partnerships with the CWM's programs:

| Current Community Partners            | Residential Referrals to CWM | Vocational Referrals to CWM | Service Provided to CWM                             |
|---------------------------------------|------------------------------|-----------------------------|---|
| Catholic Charities                    |                              | X                           | Job Training and Job Placement                      |
| City Rescue Mission                   |                              | X                           |   |
| Florida State College at Jacksonville |                              |                             | Student Work-Study Program (Staff Support)          |
| Gateway Community Services            | X                            | X                           | In and out-patient referrals                        |
| Get Checking/Duval County Extension   |                              |                             | Financial Management curriculum and instruction     |
| I. M. Sulzbacher Center               | X                            | X                           | Clinic Services                                     |
| River Region Human Services           | X                            | X                           | HIV Testing   |
| Salvation Army                        | X                            | X                           | Job Training and Job Placements for Janitorial      |
| University of North Florida           | X                            |                             | Nursing program – Health and vision screening       |
| VA Community Clinic                   | X                            | X                           | Health card, DD214, health assessments and referral |

6. List the Congressional district(s) served by Project/U.S. Representatives/U.S. Senators.

**U.S. Congress District 5:**  
Representative Corrine Brown

**Florida U.S. Senator:**  
Senator Bill Nelson

7. Describe why this project is being nominated for an Audrey Nelson Award.

Since 2003, the Clara White Mission, Inc. has provided transitional housing with supportive services, including on-site vocational training, now licensed by the State of Florida Department of Education, and job placement assistance, with the goal of moving homeless participants to permanent housing and independent living by the end of 24 months. As of 2013, 42 units of transitional housing are provided. All residents are required to be working and/or in school, to participate in case management and life skills classes, and to maintain sobriety. Mental health, health, and alcohol/drug abuse services are provided. Residents receive assistance with transportation, and recreational activities are also a part of the curriculum. Learn to Read classes are available on-site. All related program data is entered and tracked via the local HMIS.

Ancillary to its housing, vocational training and supportive services, the Clara White Mission operates a drop-in day center which provides basic services, such as access to telephones and shower facilities, homeless veterans and non-veterans. The center operates Monday through Friday, from 7 am - 3 pm, hours during which most emergency shelters require their participants to vacate. 50-80 individuals are served per day.

In addition CWM operates a feeding service for the homeless, serving from 300 - 500 meals daily. Combined, the drop-in center and feeding components reach more than 35,000 unduplicated homeless last year, and acted as outreach mechanisms for participant engagement in transitional housing and training. Over 80% of individuals enrolled in the Mission's housing program in 2011 were engaged through outreach services.

In 2012, Clara White acquired the property at 605 West Beaver Street and initiated rehabilitation activities in order to develop permanent supportive housing for homeless. Funded through both public and private resources, "Beaver Street Villas" (BSV), will place transitional residents living in the Clara White Mission's dormitory facility and its Boulevard House (single family dwelling) who are progressing in their case management plan, residents of other transitional programs, and other homeless persons, into semi-private/private accommodations in a permanent housing facility (BSV) located on the northwest corner of Broad and Beaver Streets. The design of this housing program will provide a logical progression for homeless persons transitioning from the streets or shelters to a more stable lifestyle, and will provide incentives and options for those ready to live more independently, while still having use of services and assistance. Since 2003, over 50% of persons who exit from CWM's housing programs without linkages to services, or support systems in place, have returned to emergency or transitional housing within 2 years. Supportive services which have been identified as key to the process of stabilization will be provided. On-site services will include case management, state-licensed vocational training, job placement assistance, mental health counseling, health services, substance abuse prevention services, life skills training, and on-site GED and Learn to Read classes, and a mentorship program.

BSV will feature 16 efficiency apartments and support spaces including laundry, storage, and equipment rooms on each of the 2 upper floors. The ground floor plan will accommodate a Community Resource and Referral Center, operated by the Veterans Administration (VA). The Clara White Mission currently negotiating a 10-year lease agreement with the VA. Stabilization and remediation of the site has been completed, and renovation activities are projected to commence in February, 2014.

8. Identify the project representative who would accept the award at the NCDA Awards Luncheon. We urge you to invite your congressional members to the luncheon. Ms. LaCree C. Carswell, Manager of Housing and Community Development Division, Neighborhoods Department, City of Jacksonville and Ju'Coby Pittman, CEO/President, Clara White Mission, Inc.



# AWARDS, COMMENDATIONS AND ACCOMPLISHMENTS

- ❖ In April, 2013, a special scheduled visit by Secretary Shinseki, Department of Veterans Affairs, cited Clara White as a best practices model.
- ❖ In May, 2010, the mission was featured on the NBC Today Show as one the nation's exceptional non-profits for its vocational training program for homeless and low-income persons
- ❖ In 2008, the Clara White Mission received the HUD Secretary's Opportunity and Empowerment Award, for cost effective and innovative services
- ❖ See Attached Documentation





## United States Senate

WASHINGTON, DC 20510-090-5

BILL NELSON FLORIDA

April 21, 2013

Ms. Ju'Coby Pittman  
CEO/President  
Clara White Mission  
613 W. Ashley Street  
Jacksonville, Florida 32202

Dear Ms. Pittman:

Please find enclosed a letter of support to accompany your application to the City of Jacksonville, to obtain funding for training, housing and supportive services for low-income and at-risk individuals enrolled in your program. I appreciate all the hard work that has gone into not only the application, but the program itself. Thank you for providing such important services to our community.

As your U.S. Senator, I am committed to supporting quality programs serving the residents of Duval County. Please contact me when you are informed of the decision regarding your application.

Good luck and thank you for the opportunity to serve you. If I can assist you in any other way, please do not hesitate to contact me.

Sincerely,

A handwritten signature in blue ink that reads "Bill Nelson".

BN/pg Enclosure



**COMMITTEES:**

TRANSPORTATION & INFRASTRUCTURE  
RAILROADS, PIPELINES, AND HAZARDOUS MATERIALS, RANKING MEMBER  
COAST GUARD AND MARITIME TRANSPORTATION  
WATER RESOURCES AND ENVIRONMENT

VETERANS' AFFAIRS  
HEALTH

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CONGRESSIONAL CAUCUS FOR WOMEN'S ISSUES  
CONGRESSIONAL HUMAN RIGHTS CAUCUS  
CONGRESSIONAL MISSING AND EXPLOITED CHILDREN'S CAUCUS  
CONGRESSIONAL DIABETES CAUCUS  
OLDER AMERICANS CAUCUS  
PROGRESSIVE CAUCUS  
THE DUVAL CONGRESS STUDY GROUP

**Congress of the United States  
House of Representatives  
Washington, DC 20515**

**CORRINE BROWN**  
3D DISTRICT, FLORIDA

May 1, 2012

**REPLY TO:**

**WASHINGTON OFFICE:**

☐ 2338 FAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-0123  
FAX: (202) 225-2258

**DISTRICT OFFICES:**

☐ 101 EAST UNION STREET  
SUITE 202  
JACKSONVILLE, FLORIDA 32202  
(904) 354-1652  
FAX: (904) 354-2721

☐ 805 SOUTH KIRGMAN ROAD  
SUITE 102  
ORLANDO, FLORIDA 32811  
(407) 290-8031  
FAX: (407) 298-8717

GAINEVILLE, FLORIDA  
(352) 376-6476

Mr. Thom Campbell  
Administration for Children and Families  
Office of Community Services  
1400 Key Blvd, Suite 901  
Ocs Grants Operations Center  
Arlington, VA 22209

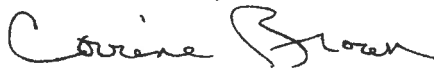
Dear Mr. Campbell:

This letter is in support of the Clara White Mission's efforts to obtain funding from the Department of Health & Human Services, Community Economic Development (CED), to obtain funding for low-income and homeless individuals enrolled in the Clara White Mission programs. I appreciate all the hard work that the mission provides to the Duval County community.

For over 100 years, the Clara White Mission has helped Jacksonville's low-income, homeless, veterans and ex-offenders gain new perspectives on life. I applaud the Mission's one-stop community development center and job training in culinary arts, janitorial services and agricultural initiatives. These programs help restore self-sufficiency and are life changing to the population that is most in need of accessible services.

As the Congresswoman, I am committed to supporting quality programs serving the residents of Duval County. The Clara White Mission is deserving of support and I embrace their efforts. If you have any questions please don't hesitate contact me.

Sincerely,



Corrine Brown  
Member of Congress

CB:jg



**John H. Rutherford**  
Sheriff

## **OFFICE OF THE SHERIFF**

CONSOLIDATED CITY OF JACKSONVILLE



501 EAST BAY STREET • JACKSONVILLE, FLORIDA 32202-2975

April 30, 2013

Ju'Coby Pittman  
CEO/President  
Clara White Mission  
613 W. Ashley Street  
Jacksonville, Florida 32202

Re: Training Program for Ex-Offenders


Dear Ms. Pittman:

The Jacksonville Sheriff's Office, Community Transition Center (CTC) has partnered with the Clara White Mission for over a decade. Clara White Mission provides housing and vocational training to former offenders and assists with reentry in our community.

The Jacksonville Sheriff's Office has long been a strong supporter and partner of the Clara White Mission. Our collaboration consists of referring inmates for transitional housing, social services and employment training and job placement; and is ongoing.

We strongly endorse the Clara White Mission's efforts in making a difference in the lives of ex-offenders in the Northeast Florida Community. If you have any questions, please call Nancy I. Laughter, our Correctional Programs Manager, at (904) 630-2874.

Sincerely,

  
John H. Rutherford, Sheriff  
Duval County, Florida

JHR/ljm



*A Nationally Accredited Agency*

*An Equal Opportunity Employer*



**Matt Shirk**

Public Defender  
Fourth Judicial Circuit

May 1, 2013

Ju'Coby Pittman  
CEO/President  
Clara White Mission, Inc.  
613 West Ashley Street  
Jacksonville, FL 32202

RE: Training Program for Ex-Offenders

Dear Ms. Pittman:

The Office of Public Defender Matt Shirk serving Florida's Fourth Judicial Circuit (Clay, Duval and Nassau counties) submits this letter of commitment in support of the Clara White Mission's (CWM) efforts to assist ex-offenders in obtaining job training and social services.

A strong, collaborative partnership presently exists between the Office of the Public Defender and the Clara White Mission. The PD was directly responsible for the full-time employment of a recent CWM graduate, representatives of the PD office regularly offer workshops to ex-offender classes at CWM to help them understand the legal process involved in re-entry to society and PD Matt Shirk and others in the office loyally participate in several annual fundraisers and other events designed to strengthen and enhance the Clara White Mission.

This document serves as an agreement between the Clara White Mission and the PD Office. For over 100 years, the Clara White Mission has helped Jacksonville's at-risk men and women gain new perspectives on life. There has been a concerted focus on ex-offenders, many of whom are former clients of the PD Office. The Mission has been the one-stop community center stimulating economic development through job training in educational programs, daily feedings, advancement and more.

We intend to continue our collaboration with the Clara White Mission and look forward to providing the necessary support to ensure the at-risk/ex-offender population of focus receives services that will contribute to the success of their reintegration. If you have any question, please call me at 904/255-HOPE.

Very truly yours,

Matt Shirk  
Public Defender

MAS/ps



**Audrey Gibson**  
Florida House of Representatives  
District 15

*Committees/Councils*

*Colleges & Universities • Juvenile Justice • Military & Veteran Affairs • State Administration Appropriations\* State Administration Council*

April 21, 2010

JuCoby Pittman  
Clara White Mission  
613 Ashley Street  
Jacksonville, FL 32202

Dear Ms. Pittman:

I am writing in support of Clara White Mission's to seek funding for Housing and Supportive Services for low-income and homeless.

The Clara White Mission has a 100-year rich history of outstanding social service in Jacksonville, providing housing, training and meals to the homeless and disadvantaged. "The Mission" has developed several programs to assist individuals to moving into self-sufficiency, including the School of Culinary Arts, an exceptional program that provides individuals additional vocational training, and includes job placement, mentorship and work experience, in addition to housing. The culinary students not only prepare meals for the Mission's daily meals program, they volunteer their services to after school programs, and offer on and off-site catering for community groups.

It is worth noting that the Clara White Mission has been on the frontline in providing Transitional Housing with the goal of moving homeless persons to permanent housing and independent living within 24 months. This is accomplished by "one stop" services that include case management and life skills training in addition to the vocational components. This allows residents a smooth transition back into the workforce and the community.

I have personally visited the Clara White Mission as a "Celebrity Server" for your annual "Miracle on Ashley Street" fundraiser and other events and I am always inspired by your efforts to raise funds.

I know the Clara White Mission is deserving of support and I embrace your efforts.

Sincerely,

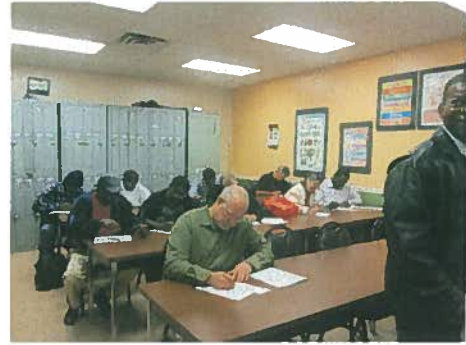
A handwritten signature in black ink, appearing to read "Audrey Gibson", is written over a faint, larger version of the same signature.

Audrey Gibson  
State Representative

## Clara White Mission Section 3 Job Fair



Clara White Mission hosts Section 3 Job Fair



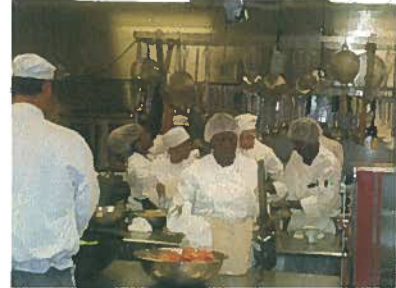
Applicants completing applications to work with a Section 3 Contractor



JuCoby Pittman, CEO/President presented the Community Development Team with a CDBG plate for National Community Development Week



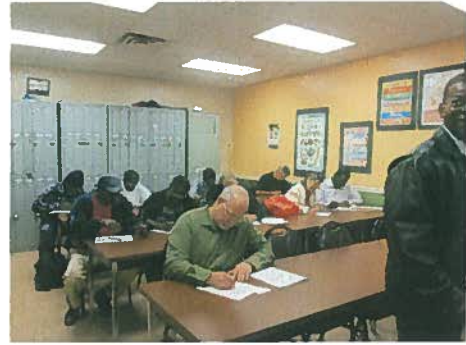
Clara White Mission  
Culinary Training Classes



## Clara White Mission Section 3 Job Fair



Clara White Mission hosts Section 3 Job Fair



Applicants completing applications to work with a Section 3 Contractor



JuCoby Pittman, CEO/President presented the Community Development Team with a CDBG plate for National Community Development Week

## Clara White Mission Culinary Training Classes



Clara White Mission  
Clara's at the Cathedral  
The students prepare and serve lunch every Friday





Clara White Mission  
Janitorial & Construction Training Classes



## Clara White Mission



Ju'Coby Pittman, Anthony "Tony" Hill, State Representative, CWM Student and Senator Bill Nelson



Ju'Coby Pittman with CWM staff and Board Members



Clara White Mission

# Letters of Support

# Jacksonville Area Legal Aid, Inc.

❑ 222 San Marco Avenue  
St. Augustine, FL 32084  
(904) 827-9921  
FAX: (904) 827-9978

❑ 126 W. Adams Street  
Jacksonville, FL 32202-3849  
(904) 356-8371  
FAX: (904) 356-8285

❑ P. O. Box 1999  
Green Cove Springs, FL 32043-1999  
(904) 284-8410  
FAX: (904) 284-8485

April 30, 2013

Latifa Jeter, Grant Officer  
Office of Grants Management  
Employment and Training Administration  
U.S. Department of Labor  
200 Constitution Avenue, N.W., Room N4716  
Washington, D.C. 20210

Re: SGA/DFA PY 12-06  
Clara White Mission

Dear Ms. Jeter:

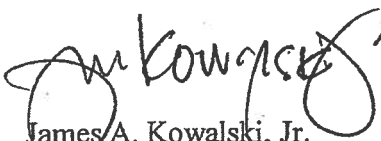
I am pleased to provide this letter of support for the Clara White Mission proposal to secure funding for their training for ex-offenders. If awarded, I am confident that the Clara White Mission will be able to effectively accomplish all aspects of their objectives. For over 10 years Clara White and Jacksonville Area Legal Aid, Inc. (JALA) have worked together to assist the needy in our community.

Since the inception of the Clara White Mission training programs, JALA refers clients in need of job skills and training to Clara White training programs and Clara White refers clients to JALA who need legal assistance with petitions for name changes when identity documents do not match, obtaining birth certificates, sealing and expunging records, child support issues that are suspending drivers' licenses, and other legal barriers to employment.

I am aware that for more than 108 years, the Clara White Mission has provided services to Jacksonville's neediest individuals with resources for them to gain self-sufficiency and become sustaining members of our community. The long term partnership of both organizations together has provided critical services for ex-offenders in our community.

JALA is pleased to support Clara White Mission in their efforts to seek funding through the U.S. Department of Labor.

Sincerely,

  
James A. Kowalski, Jr.  
Executive Director



*A Wealth of Justice* for Those Who Have Neither







DOING  
THE MOST  
GOOD<sup>SM</sup>

William Booth, *Founder*  
Linda Bond, *General*  
William Roberts, *National Commander*  
David Jeffrey, *Territorial Commander*  
Lt. Colonel Vernon Jewett, *Divisional Commander*  
Major H. Dean Hinson, *Area Commander*

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**Honorary Member:**

Captain Robert Sanders

April 29, 2013

Ms. Ju'Coby Pittman  
CEO/President  
Clara White Mission, Inc.  
613 W. Ashley Street  
Jacksonville, FL 32202

RE: Training Program for Ex-Offenders

Dear Ms. Pittman

This letter serves as a written agreement acknowledging that the Salvation Army has partnered with the Clara White Mission for over 15 years. Clara White Mission has provided housing and vocational training to incarcerated ex-offenders and the homeless.

The Salvation Army has been a strong supporter and partner of the Clara White Mission. Our collaboration consists of referring inmates and homeless for transitional housing, social services, and employment training and job placement. Attached is a copy of our MOU outlining our collaboration with the Salvation Army.

We strongly endorse the Clara White Mission's efforts in making a difference in the lives of ex-offenders and the homeless in the Northeast Florida Community. If you have any questions, please call me at (904) 356-8641.

Sincerely yours,

Paul C. Stasi, MSW, LCSW, ACSW  
Director of Social Services  
Northeast Florida Area Command

**Please Reply To:**

**Northeast Florida Area Command**

**Towers Social Services and Red Shield Lodge**

328 N. Ocean Street, Jacksonville, FL 32202 • Ph (904) 301-4875 Fax (904) 366-9238

X 900 W. Adams Street, Jacksonville, FL 32204 • Ph (904) 356-8641 Fax (904) 355-8422

*Have you included The Salvation Army in your will?*



# COMMUNITY



# CONNECTIONS

Post Office Box 41086, Jacksonville, FL 32203 • Phone: (904) 350-9949 • Facsimile: (904) 350-9775 • [www.communityconnectionsjax.org](http://www.communityconnectionsjax.org)

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*Assistant Secretary*

Pam Kelly  
*Business Development Chair*

April 29, 2013

Ms. Ju'Coby Pittman, CEO/President  
Clara White Mission, Inc.  
613 W. Ashley Street  
Jacksonville, Florida 32202

RE: Training to Work Reentry Program for Ex-Offenders

Dear Ms. Pittman:

This letter serves as a written acknowledgment that **Community Connections** is a long-time partner of the Clara White Mission and supports their application for grant funding for Training to Work for Ex-Offenders.

## MEMBERS

Ronald R. Austin

Larry Cobb

David Cowfer

Franklin Danley

Steve Ennen

Richard Gropper

John Guns

Keyanna Henry

Michael Lenahen

Jerry Mallot

James Modaff

Kerri Stewart

Semone Walker

Lelia Duncan  
*President & CEO*

For more than 19 years, both agencies have provided vital services to Jacksonville's homeless community. During that time, Community Connections has referred homeless women to the Clara White Mission for employment training in culinary arts and janitorial/construction services, job placement, and social services during the holidays. Attached is a copy of the MOU providing greater detail regarding this on-going partnership, which has been of benefit to both agencies.

Community Connections has been providing housing for homeless women and families since 1979. Wrap-around services include employment placement, childcare, adult education including GED classes, and case management. Employment training and re-training are valued components of any program serving homeless clients, and we appreciate the services the Clara White Mission provides for our clients. We strongly support their efforts in making a difference in the lives of the homeless and ex-offenders in the Northeast Florida Community.

Sincerely,

Lelia A. Duncan  
President/C.E.O.





April 30, 2013

Ju'Coby Pittman  
CEO/President  
Clara White Mission, Inc.  
613 W. Ashley Street  
Jacksonville, FL 32202

RE: Training Program for Ex-Offenders

Dear Ms. Pittman:

City Rescue Mission has partnered with the Clara White Mission for over 14 years during which CWM has provided housing and vocational training to incarcerated ex-offenders and the transitioning homeless including several from CRM programs.

The City Rescue Mission's collaboration consists of referring our graduates for transitional housing, social services, and employment training and job placement. Attached is a copy of the MOU outlining our partnership with the Jacksonville R-Entry Center.

City Rescue Mission exists "to transform the lives of the homeless and needy, serving them through the love and compassion of Jesus Christ." We have the longest recovery program in Jacksonville for chronically addicted homeless and have helped hundreds of men and women find hope for a brighter future. But we cannot do the work on our own. We rely on partners like Clara White Mission to provide specific vocational training for our graduates.

We strongly support the Clara White Mission's efforts in making a difference in the lives of ex-offenders and the homeless in the Northeast Florida Community. If you have any questions, please call me at (904) 421-5141.

Sincerely,

  
David G. Bugher  
Executive Director



THE CITY RESCUE MISSION, INC.

426 S. McDuff Ave. • Jacksonville, Florida 32254  
Office: 904 387-HELP (4357) • Fax: 904 387-9377  
[www.crmjax.org](http://www.crmjax.org)





April 30, 2013

Ju'Coby Pittman  
CEO/President  
Clara White Mission, Inc.  
613 W. Ashley Street  
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611 E. Adams St.  
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(904) 359-1356  
[www.sulzbachercenter.org](http://www.sulzbachercenter.org)

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April 30, 2013

Ju'Coby Pittman  
CEO/President  
Clara White Mission, Inc.  
613 W. Ashley Street  
Jacksonville, Florida 32202

RE: Agreement of Partnership

Dear Ms. Pittman:

This correspondence serves as a written agreement, acknowledging that the Sulzbacher Center has partnered with the Clara White Mission for over 12 years. Our partnership has focused on providing services to our most vulnerable population, ex-offenders and the homeless. Together we have been successful in stabilizing our clients through our collaborative efforts. Securing funding from the Department of Labor would enhance your continued efforts to assist ex-offenders transitioning back into our community.

For over 100 years, the Clara White Mission has helped Jacksonville's ex-offenders, low-income and homeless gain new perspectives on life. The Clara White Mission is keenly aware of the extensive needs and barriers encountered in accessing resources.

The Sulzbacher Center values the resources provided by Clara White Mission and looks forward to continuing our partnership of addressing the vital medical services to your program participants. We strongly endorse your efforts in making a visible difference. If you have any questions, please call me at 904-923-0433 or email [Cindyfunkhouser@tscjax.org](mailto:Cindyfunkhouser@tscjax.org)

Sincerely,

*Cindy Funkhouser*

Cindy Funkhouser, MSW  
President and CEO  
The Sulzbacher Center